



#### Case Study: PR Measurement at Work in the Real World

#PowerOfPR

**April 2015** 

### **Speaker**



VP, Communications and Information Management

Beth Perell <u>beth.perell@goodwill.org</u> Twitter: @bcperell @GoodwillIntl

# Agenda

- About Goodwill®
- Digital strategy
- Case studies
- Using social media metrics for planning



### **About Goodwill<sup>®</sup>: Our Mission**

**Mission Statement:** Goodwill works to enhance the dignity and quality of life of individuals and families by strengthening communities, eliminating barriers to opportunity, and helping people in need reach their full potential through learning and the power of work.

#### **HOW AN OLD PAIR OF JEANS TRANSFORMS LIVES**





# **Goodwill Highlights – 2013**

#### What Goodwill Did

- 9.8 million served
- 44 million services provided
- 261,875 placed in jobs
- \$4.4 billion earned
- 122,000 employees
- \$5.17 billion in revenue

#### Who Goodwill Served

- People with disabilities
- Non-English speaking
- People with criminal backgrounds
- Welfare recipients
- Working poor
- Limited education
- Seniors
- Youth who are at-risk
- Homeless
- Dislocated workers

### **About Goodwill: Our Impact**





### **Goodwill Services**

- **Job Training**
- Assessment
- Job-readiness
- Soft-skills
- Occupational skills
- Transitional Jobs
- Job placement
- Job coaching
- Supported employment
- Career advancement

Family and Community Strengthening

- Financial Education
- Free tax preparation
- Childcare
- Adult day care
- Transportation
- E-Learning
- Residential
- Medical Therapies

#### Goodwill is North America's Power Brand

#11

America's 20 Most Inspiring Companies (Forbes, 2014)

#7

America's 50

Largest Nonprofits (Forbes, 2014)



**power brand** (Cone Nonprofit Power Brand 100, 2009)



# **Goodwill Today**

Global network of Goodwill member organizations

- 165 Goodwill agencies in the U.S. and Canada with more than 3,000 stores
- Presence in 14 other countries
  - Mexico
  - Costa Rica
  - Panama
  - Brazil
  - Venezuela
  - Trinidad & Tobago
  - Philippines

- Uruguay
- Italy
- Israel
- Taiwan
- Thailand
- Korea
- Finland





# **Goodwill's Digital Presence**



# **Goodwill's Digital Presence**

- Websites (responsive design)
- Apps
- Blogs
- Social media
  - Facebook, Twitter, YouTube, Pinterest, LinkedIn, Tumblr, Instagram
- Videos
- Email marketing
  - E-newsletters





# **Goodwill's Primary Goals for Digital**

- 1. Increase reach and engagement.
- 2. Increase influence on public policy.
- 3. Increase constituent retention (the amount of people coming back to us on our social channels).
- 4. Increase financial revenue.
- 5. Increase customer service.



# **Online Hubs: Public Site**



http://www.goodwill.org

- Receives more than 1.2 MM visits per month
- Information about Goodwill's mission, retail and business initiatives as well as the latest news and events

# **Blogs**



Each week, Goodwill Industries International posts new blog content across a variety of categories. Browse our latest posts below or use the drop-down menu on the right to filter posts by a specific category. Have an idea for a Goodwill blog post? Email GII Online Content Program Manager Jenni B. Baker at jenni.baker@goodwill.org.



Amid Politics as Usual, Every Vote Still Matters

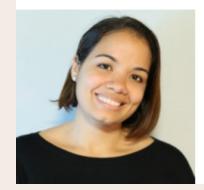
Sacramento Partnership Aims to Provide Real Solutions to HomeL. http://www.goodwill.org/blog

Post categories:

- <u>My Story</u>: program participant success stories
- <u>Up to Some Good:</u> member and GII mission news
- <u>Ask Goodwill</u>: career and financial advice column
- <u>Advocate</u>: public policy
- Organizing (monthly): Content from Lorie Marrero
- Bargain shopping

### My Story http://www.goodwill.org/blog/my-story/anny-pena/





#### My Story: Anny Peña New York, NY

I joined the Marine Corps in July of 2002, a full year before finishing high school. For me, the biggest challenge after transitioning from the Marines to civilian life was finding work. I was close to graduation (finishing my MBA), and I didn't have interviews. Then I started having that dread, thinking, *am I going to be unemployed?* 

At that point I was really, really desperate so I thought, you know what, I'm going to try anything. There was this program at Fordham University called Edge4Vets. That's where I met Martha

### **Public Newsletters/Alerts**

- Sent monthly to 58,000+ public subscribers
- Initiatives, news and resources applicable to the Goodwill enterprise
- Mail Chimp
- Can use content, repost on social media networks



#### Helio The E-Newsletter,

When you shop and donate at Goodwill<sup>®</sup>, 64 percent of the sales tailed from your donated frams support pacets who need job training and placement in your community. This September, we invite you to participate in both sides of the donation equation; give during the final days of the Goodwill Sale, and let Goodwill help you find a job and advance in your career.

#### It's Not Too Late to Donate and Savel

mion shoppers! The semiannual Goodwill®



<u>Rate</u> is enable 3-aptember 28, gaving you just a few more days to donate your gently used items to Goodwill at any Bon-Ton location and receive a boupon to use in the store.

Donata your items at any <u>Bon-Ton</u>, <u>Benaner's</u>, <u>Boston Store</u>, <u>Carson's</u>, <u>Elder-Beerman</u>, <u>Herberbar's</u> and <u>Yourhers</u> store to receive your coupon worth:

 Twenty pervent off of apparel, shoes and accessories
 Fifteen persent off of cosmetic, tragrances and home store merchandise

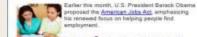
 Ten percent off of electronics and toys (some exclusions apply)

But that's not all - when you donate to Goodell, you halp people earn jobs, be independent and care for their families.

Don't have a Bon-Tan location in your area? Peedge your support for Goodwill's mission by <u>making a \$5 prime donation</u>, and you'll measure a ocupon for a 20 percent discount in <u>Bon-Tan's prime</u> \$005



Get Career, Financial Help at Goodwill®



in the U.S. and Canada.

At Goodwill<sup>®</sup>, we've best heiping people ga back to work for nearly 110 years. In fact, in 2010, Goodwill provided amployment training, yis placement services and other community-based services to 2.4 million people

Whether you're a veteran, senior, single mother or young adult, or have a disability or a remanal hardenmont. Genetall man hete you

#### Halloween Hesdquarters



Hand over to <u>inconcertaint</u> areas to get a head last day you' Hellowever conterns the planning something banks olivery all assessed (sheeters family all assessed (sheeters) family al

#### Shop Online

Celebrate the Contributions of Older Workers



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> Sam Hew We Serve Semiers a

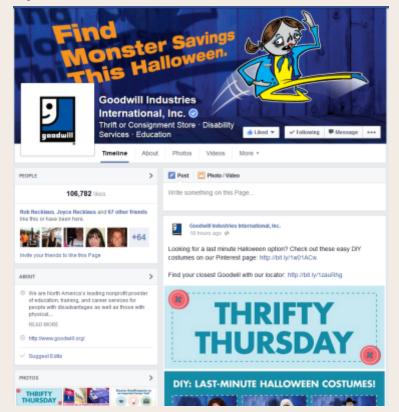
Back to Work: 100 Stories of Job



### **Social Media Channels**

#### Facebook

http://www.facebook.com/GoodwillIntl



### Twitter

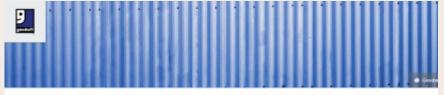
http://www.twitter.com/GoodwillIntl



# **Social Media Channels**

### YouTube

http://www.youtube.com/user/GoodwillIntl



Goodwill Industries International, Inc. =

Videos Playlists Channels Discussion About Q,



FAMILY - Shay Felder 7,977 views 1 year ago

If you need immediate help finding employment please call 1 - (800) GOODWILL or email contactus@goodwill.org

Shay left her home in Washington, DC after her divorce to start a new life for her children. Watch as Shay gains a new life, a new house and new hope for her and her amily with help from Goodwill. What does your family mean to you?

Find more local stories from communities near you at www.goodwill.org

#### Donate Stuff, Create Jobs,

http://www.goodwill.org

Candice

80.83



by Goodwill Industries International

1,430 views 11 months app



by Goodwill Industries International.

7.917 views 1 year app





POTENTIAL - Kevin Brown by Goodwill Industries International. Armstrong P.6. 22 4,259 views 1 year ago Pro. Ell 1.487 views 1 year age

Job Training & Employment New Day :60 by Constant industries International by Goodwill Industries International Inc. 128 638 views 10 menths ago

### **Tumblr**

http://goodwillintl.tumblr.com/





aaadwil

DIY: LAST-MINUTE HALLOWEEN COSTUMES!





JOB CREATOR. 2

About

We are North America's leading nonprofit provider of education, training, and career services for people with disadvantages as well a hase with physical, mental

# **Goodwill's Mobile App**



Launched in April 2013; updating in June 2015

0

Search

- Nearly 50,000 downloads
- Mobile user can opt to geo-locate closest Goodwill agencies in U.S. and Canada
- Can "favorite" locations
- http://www.goodwill.org/ apps/



We hope you found something unique! When you shop at Goodwill to create your costume, you help fund job training programs for people in your community.

goodwill.org

good





# Labor Day 150 Jobs Campaign

- #150Jobs Campaign
- Dates: 08/28/12 09/03/12
- **Impressions: 4,028,548**
- Mentions: 548



Recent Stories

#### My Story: Edmond Cadet Austin, NY

the computer at his law office inh

Before I came to the program, I was hospitalized for a few months due to a brain injury that I was born with. I was unable to work for some time and I was pretty much down and out.

Even though I was down for four years, I fought the struggle in order to continue to move on in Ife. When I was able to work again, I joined Goodwill Industries® of Creater New York and Northern New Jersey's WeCARE program. It took me some time, but after a few interviews I was hired on October 2006 by a law firm.

I started off as a file clerk, searching for files for attorneys and entering data. It was important because I needed a job at the time, and it was something very big for me to do it. After about two years, I received my own office and a new position. I moved up gradually and became a clerk/scanner, who enters court records, police reports, medical reports and other information into the computer system.



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was more intact." #150jobs - goo.gl/Ux8ka - 10

23 1

### **Social Media as a Campaign Tactic**

Creative Brief Goodwill Case for Support July 1, 2014

#### Assignment:

Develop and execute an integrated communications strategy that supports the Goodwill case for support at both the local and national level and aligns with marketing strategies for the donated goods retail social enterprise.

#### Objective:

Primary: Inspire people to invest time, money, and resources to help Goodwill fulfill its mission.

Secondary: Encourage businesses and foundations to engage with the Goodwill enterprise.

#### Target audience and what we know about them:

- Millennials to boomers who are successful and have been, for the most part, significant creators of the ideas, products, and services that have made them wealthy. They're used to being involved in the creation, implementation, and evaluation of projects: they respond to outcomes<sup>1</sup>. They want to be involved and are already internally motivated. They are engaged in national dialogues on social issues with thought leaders, think tanks, and social media communities.
- Wealthy families that have departed from their philanthropic traditions and are directing their money towards programs with high social impact rather than those with high social recognition.<sup>2</sup>
- Philanthropic Foundations seeking to demonstrate investment in programs that deliver measureable results both in terms of validating models of service that have meaningful long-term social impact and in terms of positively affecting the lives of underserved populations.
- Corporations and corporate foundations that seek to demonstrate their social responsibility and reinforce their image as a genuine civic partner.
- Civic leaders and legislators working to find community organizations and partners that can
  address pressing community needs important to their constituents.

Main idea: Goodwill is connecting people to training, opportunity, and other resources to find and keep employment and to advance their lives.

Key takeaway: Goodwill achieves our mission through the vibrant social enterprise we operate. We connect people with opportunities to work, earn credentials to advance their careers, strengthen their families, and learn the financial and life skills they need to create prosperous futures – for generations to come.

#### **Elements of a Creative Brief**

- Goal
- Objectives (primary and secondary)
- Target audiences
- Key messaging
- Tactics
- Success measures
- Timeline
- Budget
- Internal Stakeholders



<sup>&</sup>lt;sup>1</sup> From the second edition of Over Goall What You Must Know to Excel at Fundraising Today, Kay Sprinkel Grace <sup>2</sup> From the second edition of Over Goall What You Must Know to Excel at Fundraising Today, Kay Sprinkel Grace

### **Social Media as a Campaign Tactic**

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	VB	GELIME	GENERATOR
		<b>COBIOMP</b>	
1	$\bigcirc$		
	First Letter	First Letter	First Letter
125.1	of First Name	of Middle Name	of Last Name
	A. Sparkly	A. Checkered	A. Machine
1980	B. Sassy	B. Orange	B. Zombie
	C Punk Rock	C. Leather	C. Vampire
	D. Amazing	D. Green	D. Alien
	E. Brilliant	E Blue	E. Scientist
	F. Monstrous	F. Indigo	E Ninja
	G. Ridiculous	G. Violet	G. Mermaid
	H. Shrinking	H. Pink	H. Prince/Princess
	I. Crouching	I. Silver	I. Shark
	J. Friendly	J. Moldy	J. Athlete
	K. Screaming	K. Creepy	K. Bee
	L Jumping	L. Glistening	L. Horse
	M. Hairy	M. Striped	M. Flight Attendant
	N. Shiny	N. Plaid	N. Clown
	O. Giant	O. Paisley	O. News Anchor
	P. Tiny	P. Flying	P. Mummy
	Q. Translucent	Q. Running	Q, Witch
	R. Elegant	R. Hopping	R. Diva
	S. Golden	S. Dancing	S. Fireman
	T. Decomposing	T. Dead	T. Scarecrow
	U. Awesome	U. Sick	U. Cowboy
	V. Absurd	V. Bloody	V. Cat
1	W. Incredible	W. Amazing	W. Dog
Sall?	X. Mad	X: Caped	X. Doctor
1	Y. Surprising	Y. Gooly	Y. Pirate
			Z. Hippie goodwill

Goodwill Industries International, Inc. 9 Poetoit by Mary Based (7) Page Liked - Colober 20, 2014 - W Haven't decided on a costume yet? Give our Halloween-Costume Generator a tryl 1.28 Like Comment Share Thomas Roschowski and 304 Top Comments others like this. [2] 784 shares Like Reply October 11, 2014 at 915019 Goodwill Industries International, Inc. O Then take your pick! 1.84 - Doministration by Maly Based 11 View more molies Kesneth Anton Berker Do I have to octoors, or can my colore do it for me? Like Reply C.2 Counter It. 2014 of Prificer Goodwill industries international, inc. Ø Whatever you prefer! Lks - Eartmentell on by Mary Epred 11 Denotes III, 2014 of 2 Street View more replies Libral Parses I like how the ponible air is throwing a flying dragon kick Like - Reply + 2.2 - Denilor 21, 2014 or 12-40pm Christ there! Christins Pulliam Pura Rock Blue Mummy, Im-Like - Reply +52 - Donmar 211, 2014 or 2182 pm Netstyn Lee Drwy Glistering Variore Q Like 'Rody' (51: Coulter 23, 2014 at Edman U View more continents WHIE & COMMENT 6 **Euggested Pages** See AT Jasse Stone Movies \$55 parquie like Tris. 10.100 Representation of the Create Ad Get 120 free / THITTEE Get \$23 Off Pure Vide! puravidabraceleta.com Get \$20 FREE Pater a Priand & SAVE, Shop Pure Vida

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### **Social Media as Campaign Tactic cont.**

2014 Halloween Social Media Messaging and Tip Sheet for Members (Excerpt)

TWITTER	
October 2014	[[OPTIONAL: Use with Be Your Own Monster Facebook image or Halloween costume generator in marketing toolkit to accompany this tweet]]
	How will you #BeYourOwnMonster [[insert shortened link]] #GoodwillHalloween
October 2014	[OPTIONAL: Use with Be Your Own Monster Facebook image in marketing toolkit to accompany this tweet]]
	Want something unique for your Halloween costume? [Insert shortened link]]. #GoodwillHalloween #BeYourOwnMonster
October 2014	[[OPTIONAL: Use with the ZNFA Standing FB wall image in marketing toolkit to accompany this tweet]]
	Get #YourMonsterOn at Goodwill. [[insert shortened link]] #GoodwillHalloween

#### Other Ideas

Create a blog post or Pinterest board with unique and creative Halloween costumes that customers put together using clothing items found at Goodwill.

Provide video tutorials on how to turn a room into a Haunted House or Monster Mash party with home accessories from Goodwill.

Create and monitor an online "Most Creative Costume" contest on your Facebook page. Let fans vote on their favorite costumes.

Invite people to post their Halloween costumes, purchased at Goodwill, on your Flickr or Facebook page.

Halloween graphics optimized for social media sharing

weatpants o

Helmet or baseball ho
 Baseball bat or glove





goodwill.org

### Halloween Costume Poll



\*BASED ON OUR 2014 NATIONAL HALLOWEEN IN-STORE SURVEY OF MORE THAN 8,500 CUSTOMERS.

the protojournalist VERY ORIGINAL REPORTING

n p r news arts & life music topics programs listen

#### America's Boo-It-Yourself Halloween Spirit

OCTOBER 18, 2014 11:11 AM ET

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SHARE

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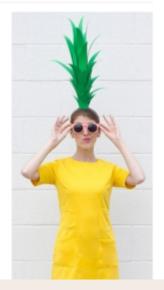
S\* 🗃

How about we call it boocycling — putting together an adult's or child's costume using recycled, thrift-store clothing?

According to Goodwill, the favorite costumes for adult men and women this year will be zombies and pirates; for young girls, princesses, witches and fairies; and for young boys — Ninja Turtles, Spider-Men and zombies, all of which can be thrown together with secondhand threads.

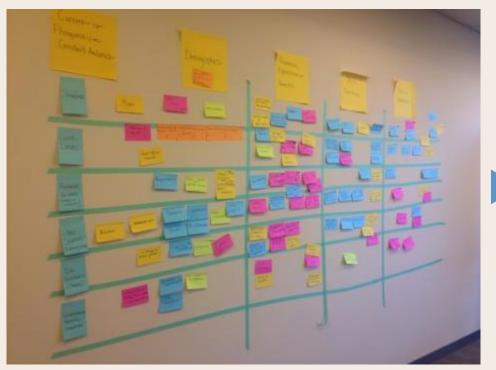
Looking for trick-or-treat trends, Goodwill recently polled more than 9,500 Americans about Halloween disguises and discovered that 62 percent of women and 57 percent of men prefer do-it-yourself costumes to storebought, prepackaged ones.

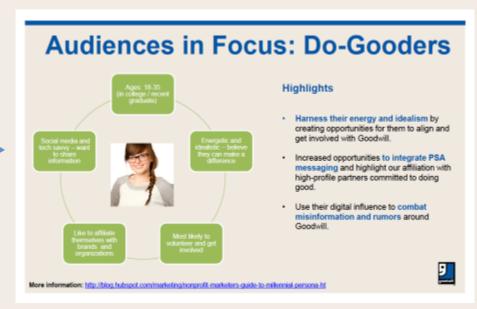
Lo and behold, some 17 percent of respondents prefer funny costumes; another 17 percent make do with minimalist makeovers; and 14 percent seek something unique.



💓 statio

# Know Your Audience: Who Do You Want to Reach?







# **Know Your Channels: Who's Using Them?**

#### Who's Using Them Broadly?

#### Facebook users

Among online adults,	the % who	use Facebook
----------------------	-----------	--------------

	2013	2014
All internet users	71%	71%
Men	66	66
Women	76	77
White, Non-Hispanic	71	71
Black, Non-Hispanic	76	67
Hispanic	73	73
18-29	84	87
30-49	79	73
50-64	60	63 💧
65+	45	56*
High school grad or less	71	70
Some college	75	71
College+ (n=685)	68	74*
Less than \$30,000/yr	76	77
\$30,000-\$49,999	76	69
\$50,000-\$74,999	68	74
\$75,000+	69	72
Urban	75	71
Suburban	69	72
Rural	71	69

Source: Pew Research Center's Internet Projett September Combined Ornibus Survey, September 11:14 & September 18-21, 2014, N=1,597 Internet users ages 18+. The margin of error for all Internet users is +/-2.9 percentage points. 2013 data from Pew Internet August Tracking Survey, August 07 - September 16, 2013, n= 1,445 Internet users ages 18+.

Note: Percentages marked with an asterisk (\*) represent a significant change from 2013. Results are significant at the 95% confidence level using an independent z-test.

#### PEW RESEARCH CENTER

#### Instagram users

Among online adults, the % who use Instagram

	2013	2014
All internet users	17%	26%*
Men	15	22*
Women	20	29*
White, Non-Hispanic	12	21*
Black, Non-Hispanic	34	38
Hispanic	23	34*
18-29	37	53*
30-49	18	25*
50-64	6	11*
65+	1	6*
High school grad or less	16	23*
Some college	21	31*
College+ (n=685)	15	24*
Less than \$30,000/yr	18	28*
\$30,000-\$49,999	20	23
\$50,000-\$74,999	15	26*
\$75,000+	16	26*
Urban	22	28
Suburban	18	26*
Rural	6	19*

Source: Pew Research Center's Internet Project September Combined Omnibus Survey, September 11-14 & September 18-21, 2014. N=1,597 Internet users ages 18+. The margin of error for all internet users is +/ - 29 percentage points. 2013 data from Pew Internet August Tracking Survey, August 07 – September 16, 2013, n= 1,445 Internet users ages 18+.

Note: Percentages marked with an asterisk (\*) represent a significant change from 2013. Results are significant at the 95% confidence level using an independent z-test.

#### PEW RESEARCH CENTER

#### Who's Using Them on Your Existing Channels?

Your Fans	People Reach	ed People	Engaged Che	ck-ins				
Women	ho like your Pag 46% Al Facebook	0.736%	11%	21%	195	14%	85	3%
	54%	0.456%	18.24	25-34	38-44 5%	45.54 3%	85-64 2%	85- 0.924%
Your Pans	All Facebook		8%	7%				
Country		Your Fans	City		Your Fans	Language		Your Fans
United States of Ar	merica	108,634	Indianapolis, IN		1,054	English (US)		108,642
Canada		1,304	Chicago, IL		1,337	English (UK)		3,420
Mexico		605	Los Angeles, CA		1,062	Spanish		1,559
India		500	Phoenix, AZ		992	Arabic		353
Philippines		278	Atlanta, GA		832	Spanish (Spain)		296
Indonesia		235	Milvaukee, WI		751	French (France)		267
Egypt		231	New York, NY		730	Indonesian		177
Pakistan		182	Seattle, WA		630	Portuguese (Bra	20	161
United Kingdom		178	Denver, CO		629	English (Pirate)		158
Brazi		176	Unknown		563	Georgian		85
				See More				

Goodwill Industries International Facebook Insights Snapshot



http://www.pewinternet.org/2015/01/09/demographics-of-key-social-networking-platforms-2/

#### Map Audiences to Social Media (and Other) Channels

CORE STRATEGY STATEMENT: Create uplifting, visually rich contant that conveys enterprise impact while empowering audiences to take part in the Goodwill lifecycle of donations to jobs.

				3	4	
	DO-GOODERS	JOB SEEKERS	GOODS DONORS	FINANCIAL GIVERS	SHOPPERS	
Facebook	Build case for suggost of endencesy or invision-suggosting extensions berough composing and shareable context Videos, graphic depictions of testimotials / quotes, visual representations of big numbers and case Associating ourselves with bigger picture conversations / issues	Showasa success strikes of programs available to prenate interest and follow-up try interesting to those actured them "Noobel is an help someone the you" CTA that encourses people to share they to a strike and the someone motion control - envelop a national control - envelop a nation faces and one for action phrotes.	Pauto contrart from website in channel-specific format relation of the second second and how to animarpasi that for Facebook Ad Council company-related materials	Pault reason reatorials, CTAs do not need to link directly to giving a gift	Pach Ideas, projects any tabolish and posicit temporter for how someone might break the Montal for their own needs Pach people to the custated content on goodwill ony rather than the member sites (include infine inferences to the local Goodwill agency Facebook sites)	Byle guide arround images that we ahare? Peid campaigns targeted at younger demographic damographic wont to atheixt Millionniat?
Mobile (SMS / app / push notifications)	Call-to-actions that empower individuals to feel like they are helping to advance Goodwill's release	Time-based alerts about job openings or new programs that would fit their interests. Equip members to do the same in their location.	Incentives to donate (coupons - e.g. Bon-Ton) or tax deduction reminders (end of year) Give Back Box / IHDB /	of year) or, for members, following a natural disaster or as part of a capital campaign	For members, unique items that come into atores. For Gil, new tutorials or content available (see above)	
Twitter	RT people i organizationa that Goodwill is associated with o wants to be associated with ginthencen] (35. are sen all thrinking of using notable to pash to blog potinis adent? This comment pertails to all colleginges that email cross. Revisit DNS delivery options - Twillio)	GP opportunities - vesbinar, discussion boards, etc. Keep younger demo in mind	Natoral initiatives	Pornaliza response procedures for natural disasters (across all channels)		Incorporate more media to tell a visual story on Twitter Deliberate outreach and following of influences related to Goodwill's work 5 - promoted sevens for good content Dustomer service, advocacy, Jim Obtoms
Pirdamat	Secondary to shoppers/fashion content	Financial / job services that lend themselves to visual representations (Top X tops, ways to save more, etc.)	Consider opportunities for Loris content here - organizing, declutaring, account as a more visual. Think about visual representations of her pools - how to achieve that vitih GII abilit resources. The in with events if campaigns J holders	NA	Allow members to take the lead in adding pins based on local transfe (DIY, carrier facused fashin act), Dirate members using Printeret – develop a statistic y around using members to pin context. The in with campaign ( event / initiative (Hallower / BTS) For training, fie in with something hands on (online), etc)	members using the tool and their followers. Also set

Snapshot of internal-facing mapping document

#### **Content Channels: Overview**

	Do -Gooders	Job Seekers	Goods Donors	Financial Givers	Shoppers
Website (Pages)	х	х	х	x	х
Website (Blogs)	×	×	×		X (curation only)
Email	х	х	x	×	х
Mobile / SMS	×	×	×	×	x
Facebook	х	x	×		х
Twitter	x	×	×		×
Pinterest			х		х
Tumbir	x	x	x		
LinkedIn	×	×			
					_
					9

#### Channel mapping overview from GII content strategy



### **Monitoring Tools**





### <u>What to Measure</u>

#### PR

Listening Sentiment Mentions

(Reach)

#### **PR & Marketing**

Interactions per *Mille* Response Rates Key Influencers Fan growth Share ratio

#### Marketing

Conversions

Follower sentiment CTR



### **Making Informed Decisions**



### **Observations > Guidelines**







Q&A

